

## **HASKELL COUNTY HOSPITAL DISTRICT BOARD MEETING MINUTES – DECEMBER 12, 2023**

Haskell County Hospital District Board held a special meeting on December 12, 2023 at 6:00 PM at the Haskell Hospital Education Building at 1 North Avenue N, Haskell, Texas, per the Open Meetings Act.

Attending: President Robbie Peiser, CEO Michelle Stevens, COO Mary Belle Olson, CFO Elizabeth Miller, ACNO Dana Myers, Controller Crystal Molina, CNO Meghan Shelton, Secretary Reida Penman, Member Elna Camacho, Member Lynn Dale Dudensing, Member Darlene Hopkins, Dr. Scott Carpenter, and PT Taylor Adams.

Absent: Vice-President Amy Martin.

General Public: Kenny Thompson County Judge, Karen Lehrmann

1, CALL TO ORDER: Robbie Peiser called the meeting to order at 6:00 PM.

### **2. NEW BUSINESS:**

A. CONSIDER, AND APPROVE, IF NECESSARY, PURCHASING DR. WAYNE CADENHEAD'S CLINIC. CEO Michelle Stevens presented information on Dr. Wayne Cadenhead's decision to sell his building housing the Cadenhead Rural Health Clinic. She stated that 30 of his patients had come to the Haskell Rural Health Clinic for services after Cadenhead announced his plans to close. She said he had said he would be willing to sell to Haskell Memorial Hospital.

Robbie Peiser stated he visited with Cadenhead last night and he said he was willing to help Haskell along after over 40 years of service.

The property is valued at about \$100,000 on the tax roll.

We need to decide if we want to buy the property.

Dr. Cadenhead has had two offers he has declined. He is overwhelmed with shutting down his business at this time.

Lynn Dale Dudensing expressed his concerns with spending money to purchase the property. He stated the hospital has made no profit in three years, has used up the line of credit, and owes over one million dollars. Taking on debt does not help. Buying something on hopes is not good. Building could be in poor shape which would be an additional cost. MRI machine did not work. Over \$6 million in debt. Business model is not working. Until bottom line changes don't need to spend more or go until you fall off a cliff. Michelle Stevens stated we are a non-profit.

Lynn Dale Dudensing said that is a misnomer they want you to have a reserve.

Robbie Peiser stated this is different from the MRI because with this there is clientele. If we can do this it will pay the payments. Other hospitals in the area could buy this property and take us down.

Lynn Dale Dudensing stated that some patients of Dr. Cadenhead do not want to see a mid-level provider.

Scott Carpenter commented that older patients need to be educated on the role of a mid-level provider. They may want to see an MD but it's not always practical to drive out of town.

Elna Camacho stated from a financial stance she had concerns. But she does not want to lowball Dr. Cadenhead. We need to be sure we are providing good quality care at Haskell Hospital.

Robbie Peiser asked if there were any other questions. Sometimes I couldn't believe what we were going to do with the current situation but we did it. We could make this work instead of a new building. This is small money to add to our finances and would help a lot.

Lynn Dale Dudensing stated he understood but you have to look at facts. Wind farms we are looking at are in 2027 and we can't count on them.

Dana Myers stated it will hurt us if someone else buys the building.

help significantly with the cash flow situation. Lynn Dale Dudensing asked what areas the Hospital has paid principal on? CFO explained that the Hospital has paid principal on both the MRI and TRC and that the Hospital is using Accrual Accounting procedures and processes as required and that the cash flow loss is due to money Stamford Hospital District has not paid back to Haskell Hospital.


9. **Service Pins:** COO and CEO presented the Employees who are to receive service pins at the Christmas Party for approval. Elna Goudeau moved to approve these service pins for eligible employees. Darlene Hopkins seconded the motion and the motion carried.
10. **Policies and Procedures to approve:** None.
11. **CNO Report:** CNO report presented by CNO Meghan Shelton. The Hospital is short-staffed. New PRN Nurses are covering shifts, but 3 full-time night LVN's are needed. Nursing Staffing Report Plan to hire three full time night LVN's presented. Amy Martin moved to approve the CNO Nurse Staffing Report Plan. Darlene Hopkins seconded the motion and the motion passed.


The Sleep Study Program implementation is still underway. The first part has been accomplished and the second part is still in progress of being implemented and approved. This should be completed soon.

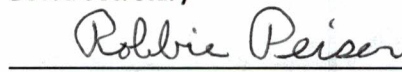
12. **COO Report:** CFO Miller presented the COO Report for Mary Belle Olson who had to leave. She discussed the upcoming survey for the RHC which is due soon as the Clinic has been in operation three years on December 11<sup>th</sup>. Sydney Saucedo is working on a Mock Survey to be sure they have everything in place for the real survey. Missy Lewis discussed the newest fundraiser that the **Foundation Board** will be hosting on February 29, as this is a leap year. It will be a Mystery Dinner Formal Dress Gala Event in the Jones and Cox Building on the square, and it will be designed to be a higher end fundraiser with tickets being \$150 a plate and \$1000 for a table for eight people. There will also be other sponsorship opportunities available.
13. **CEO Report:** CEO Stevens reported the Christmas Party will be December 14<sup>th</sup> at noon and Jays BBQ shack from Abliene will cater with all Board Members also being invited to come. The Hospital is to sponsor the Christmas Parade this year and CEO Stevens will be the Parade Marshall. The Rural Health Clinic to receive a grant of \$231,000 which will be used for salaries and supplies. Dr. Carpenter is to attend a conference and Concord is to own staffing of 4 FNP's to keep a total of five in ER and 2½ to 3 in the Rural Health Clinic. Concord is to staff 5 days in December and 4 days in January. Haskell is looking to hire 2 more Mid-Levels, and everyone is pleased with how helpful our Hospital Mid-Levels have been.

14. **No Executive Session.**

President Peiser adjourned the meeting at 8:49 PM. No meetings in December due to holidays. Next meeting to be January 23, 2024.

	1-23-24
Notes taken/typed by	Date

	1-23-24
Board Secretary	Date

	1-23-24
Board President	Date

	1-23-24
CEO	Date