HASKELL COUNTY HOSPITAL DISTRICT BOARD MEETING MINUTES – May 26, 2026

Haskell County Hospital District Board held its regularly scheduled monthly meeting on May 26th at 6:00 PM in the Haskell Hospital Education Building at 1 Avenue N, Haskell, Texas, per the Open Meetings Act.

Attending: President Robbie Peiser, Vice President Amy Martin, Secretary Darlene Hopkins, Member Lynn Dale Dudensing, Member Elna Camacho, Member Reida Penman, CEO Michelle Stevens, CMO Dr. David Shahbodaghi, CNO Meghan Shelton, ACNO Dana Myers (Zoom), ER NP Erica Botcher, Controller Crystal Molina, and CFO Elizabeth Miller.

Absent: COO Mary Belle Olson.

General Public: Business Office Manager and HR/PR back-up Melody Hicks and FSB Haskell Branch President Ryder Cude.

Invited Guests: None.

1. **Call to Order and Invocation.** Robbie Peiser called the meeting to order at 6:08 PM and certified a quorum. Robbie opened with the invocation.
2. **Swearing In of New Members.** Elna, Darlene, and Reida were sworn in as they were re-appointed by the Haskell County Commissioners during the April 2026 commissioners' meeting.
3. **Election of Officers.** Elna made the motion to keep the officers as is – Robbie as President, Amy as the Vice President, and Darlene as the secretary. Reida seconded. All voted in favor.
4. **Review minutes from the April 28, 2026 meeting.** Elna made the motion to accept with the 4 corrections. Darlene seconded. All in favor.
5. **Public Comment.** No public comment.
6. **FYE 9/30/25 Audit Presentation.** Aaron Milligan with Blue and Co presented the audit presentation. Brandon Durbin retired February 1, 2026 from Durbin and Co. It was an unmodified opinion. He reviewed the summarized financial results and key ratios such as the current ratio (.6 consistent with PY of .7 ratios), days cash on hand (decreased from 81.1 days to 24.7 days), and days in net accounts receivable, average payment period, operating margin, and total margin. There wasn't a management letter due to the minimum number of journal entries needed to be posted by the auditors. Lynn Dale asked about the cost report payables for 2023, 2024, and 2025 and how those are recorded (balance sheet liability and income statement net patient service revenue). He also asked about construction in progress as of 9/30/25. He does not agree with the classification of the plans and survey expenses as construction in progress.
7. **Review the April patient census.** Michelle reviewed the April patient census compared to March 2026 and April 2025. The stats were similar to March 2026. No deaths in April 2026. Heather is working on increasing sleep studies. Robbie asked about the pain management stats. They are strong, but we continue to have billing issues.
8. **Review and approve the financial report including the employee census and AP check registers.** Elizabeth reviewed the April 2026 financials. Cash continues to be lower than the prior year with AP increasing. AR increased per Clayton's presentation due to the change in billers at Senex per our request. Stats look good though so cash collections will increase. Darlene made the motion and Elna seconded. All voted in favor except Lynn Dale voted not to approve.
9. **NEW BUSINESS**
10. **Discuss the Crusoe Energy Systems, LLC project with Brandon Westlake.** Tabled due to the agreement not being approved or rejected by the county commissioners.
11. **Consider and approve the abatement agreement with Grasshopper Solar, LLC.** Tabled due to the agreement not being approved or rejected by the county commissioners.
12. **Approve the FYE 9/30/25 audited financials.** Reida made the motion. Amy seconded. All voted in favor except Lynn Dale voted not to approve due to the classification of the architecture and survey expenses as construction in progress. Elna reiterated that the community needs to attend board meetings to hear the construction and fixed asset discussions firsthand.

13. **Review and approve the quarterly nurse staffing report.** Meghan presented the nurse staffing report for Oct-Dec 2025 and Jan-Mar 2026. There were 2 maternity leaves and 2 medical leaves. The committee did not have any recommendations for changes to the nurse staffing policy. Darlene made the motion. Lynn Dale seconded. All approved.
14. **Review and approve policies and procedures.** No policies or procedures were presented for approval.
15. **Review and approve the medical staff credentials.** There are 3 providers to approve – Lauren Knapp, NP with Flint ER staffing and Carlos Leiva Salinas, MD with Vesta Radiologists and Oladapo Adaramola, MD with Vesta Radiologists. Elna made the motion to approve, and Lynn Dale seconded. All were in favor. Lynn Dale asked for an update on changing the radiology group. Michelle reported that we decided to stay with Vesta due to their reading stat improvement and not wanting to incur additional implementation costs
16. **Chief Nursing Officer Report.** Meghan reported a slight increase in ER patients leaving AMA. Meghan is reviewing those patients to determine if there is something we need to correct. There are skills trainings scheduled for June. 33 transfers. 23 fell under the Haskell EMS agreement. 10 were declined due to not having staffing for the transfers. Meghan reached out to AirEvac to schedule some education sessions for the public. Brownwood transfers have been an issue, so Meghan is monitoring this and trying to address it with Hendrick Abilene.
17. **Chief Operating Officer Report.** Michelle reported on Mary Belle's behalf. Bunco is scheduled for Tuesday, July 28th. The theme is pajama party. Louis will be cooking pancakes. TW Construction and FSB provided meals for hospital week last week. Haskell Foundation provide 5 $750 scholarships to local students – 1 for Haskell, 2 for Rule, and 2 for Paint Creek.
18. **Chief Executive Officer Report.** Michelle applauded Dr. Shahbodaghi's first month. His level of engagement is wonderful. We will add a CMO report as a standing agenda item. Michelle provided updates on the HHSC rural grants. The first initiative was due today. We submitted it by the original due date of Friday, May 22nd. Michelle requested $1M from Google. She provided an equipment list that was to be approved by Friday, May 29th but now it is going to be approved in August. Dr. Shahbodaghi echoed Mcihelle's request to HHSC and Google to increase rooms at the RHC and update the RHC wiring. Michelle will send out a survey to see what dates work best for strategic planning.
19. **Executive Session.** No executive session needed.
    Pursuant to Texas Government Code §§ 551.074, 551.085 and 551.071, the Board of Directors shall meet in Executive Session to deliberate personnel matters, certain proposed new service or product lines of the hospital and to consult with its attorney, either in person or by video or telephone, matters which require confidential discussion under the attorney client privilege.
20. **Adjourn** - President Peiser adjourned the meeting at 7:50 PM. The next regular board meeting is June 23, 2026.

Darlene Hopkins — 6-23-26

Board Secretary — Date

Robbie Peiser — 6-23-26

Board President — Date

Michelle Shaw — 6-23-26

CEO — Date