HASKELL COUNTY HOSPITAL DISTRICT BOARD MEETING MINUTES
AUGUST 23, 2022

Haskell County Hospital District Board held its regularly scheduled monthly meeting on August 23, 2022, at 6 PM in the Haskell Hospital Education Building, 2 North Avenue N, Haskell, Texas, per the Open Meetings Act. In attendance: Robbie Peiser, President; Tom Long, Vice-President; Reida Penman, Member; Michelle Stevens, CEO; Mary Belle Olson, COO; Elizabeth Miller, CFO; Carla Long RN, Patient Relations Coordinator, Dusty Garison, Haskell/Stamford Star Reporter; Crystal Molina, Controller; Amy Martin, Member; Tammy Mason, CNO; Meghan Shelton, ACNO; Jenny Camacho, Member; and Sydney Saucedo, Clinics Manager.

Absent: Jerry Cannon, Secretary.

President Robbie Peiser called the meeting to order at 6:07 PM.- Quorum certified as present

1. Minutes:
   Minutes of the July 26,2022 board meeting were reviewed and approved with correction made to date on item #4 on page one for telephone call with Lavaca Medical Center on July 28, 2022, instead of 2002.

2. Public Comment: None.

3. Census:
   Michelle Stevens CEO presented the census data for review. Numbers for the ER are improved over last month and last year. RHC numbers are down with Dr. Rose being sick and then out on vacation. WIC numbers stayed consistent. Inpatient days are still good but would like to see Swing Bed days up to around 10 instead of 3-4.

4. Financial Report: Elizabeth Miller presented the financials report for review. She stated the Hospital had 1.5 million total cash on hand with the decrease related to COVID funds being spent and accounts receivable remaining up. TRC is stating they have collected as much as possible, yet they consistently collect $200,000 a month less than Athena collected before them. The hospital is looking into other companies that could do a better job on collections. TRC has one more chance to prove themselves with the upcoming status report to the board at the October meeting. Vice President Long asked why they have one more chance if they are not doing a good job. The Hospital is looking into Senex and TruBridge and other options but needs to wait until after the status report to the board in October before taking any official action. The hospital currently has a small contract with Senex to contact people to give them a chance to pay their accounts before they go to bad debt collection. So far, they are doing a very impressive job and communicating well, following all the rules, very strict, if there is money to be had they will get it for us. Figuring out what to do about Cerner and TRC is the next big step to helping our financial issues. President Robbie Peiser asked what a reasonable expectation for collections would be. CFO and CEO stated 60% of gross AR is a reasonable expectation.

   CFO states the Revenue Status shows expenditures to be down, salaries are also down, non-operating revenue account is now back to normal status. Insurance expenditures for last year higher than expected due to multiple employees with serious illnesses and budget projections for last year were wrong due to the unusual COVID effects and costs of everything being up. Rolling 13 showed a $1.6M loss this year as opposed to the $2M loss last year. Equipment and property increased due to the spending of COVID funds from the government.

   CFO Miller reported Haskell had a very good phone call with Stamford Administrator Sabra Patterson, and their accountant Dan, about the money owed to Haskell Hospital by the Stamford Hospital District. Financial reconciliations were emailed to all and a follow up call is scheduled for September 16, 2022, with the hope of setting up a payment plan to recoup these funds.

   Tom Long moved to accept census and financial reports as presented. Reida seconded the motion and it carried.

5. Old Business:
   A. Approve Loan Restructure or extended line of credit - CFO reported that Haskell National Bank has now communicated they did not set up an ongoing line of credit for the Hospital as the Hospital thought. They

are now indicating that it was a one-time loan. We have paid back half of the loan already and the bank receives copies of our summary Cerner AR aging every month, but they do not get copies of our patient numbers and overall financial status, which is good for a hospital/health care entity. Andy Ganaway instructed the CFO to have the board approve the loan amount and terms requested. Andy did not provide any specific terms. The CFO recommended we ask for $400,000. Tom Long suggested we ask for $500,000 and a long-term line of credit. He also recommended we approach First Watch Federal Credit Union, First Financial Bank, and other local banks to get proposals and terms. Everyone agreed and Jenny Camacho made the motion to ask for $500,000 and a long-term line of credit, and to approach other local banks for proposals and terms. Amy Martin seconded, and motion passed.

6. New Business:
   A. CFO presented Rough Draft Budget for upcoming year- no vote as this is just the rough draft and official budget to be approved in September. Tom Long requested to see previous years numbers beside the proposed budget numbers for the coming year on the official proposed budget and CFO stated she will do so and usually does that on the official budget presentation. This was only a rough draft budget that still needs items to be added to it.
   B. Tax Rate – CFO presented the tax rate that was approved for 2022 and discussed the options for this coming year tax rate. CFO and CEO recommended the rate be increased to 0.25 which would be an increase of 50% as we have only raised the tax rate once in the last 20-25 years. After Board discussion, Tom Long suggested we increase the tax rate to 0.25 as recommended but did not make a motion. Amy Martin made a motion to increase the tax rate to 0.25% as recommended, and Reida Penman seconded. Motion carried. It was discussed to have a statement prepared listing why the tax rate increase is needed and addressing how funds will be used to make repairs and to fund new programs.
   C. Approve Policies and Procedures – None to approve.
   D. Review and Approve Medical Staff Credentials:
      a. Dr. Scott Carpenter MD – ER and Hospitalist - approved. He will sign contract September 1, 2022. (He has also recommended Dr. Hudman)
      b. Dr. Roger Mason MD – ER – approved.
      c. Dr. Sesan Ogunleye MD – ER- approved.
      d. Dr. Eric Gustafson MD – ER – approved.

7. CNO Report: Tammy Mason CNO

A. Services Strategy Update – The sleep study company is working with Health Care Appraisers, Inc. for the necessary Fair Market Value Report needed to get this program up and running. We should have everything in place in the next month or so.

8. COO Report:
   A. Departmental Report
      RHC update- Sydney Saucedo:
      Jeanne Cason has agreed to work half days on Friday Mornings to cover for Jordan Earle while she is out on maternity leave. When Jordan starts back to work after her leave, she will do telehealth visits with patients from home for a brief time before returning to the clinic in person.
   B. Foundation Update – Bunco Fund Raiser – Bunco Fund Raiser raised $12,800 this year. Last year it only raised $2,600. We outgrew the education building last year and now we have outgrown the Civic Center this year. It is scheduled for the first Tuesday in August of next year. Foundation Board to look at fixing up the Chapel for patient and family use. Next fundraiser to be "Giving Tuesday" the Tuesday following Thanksgiving, Black Friday, and Cyber Monday utilizing the online support foundation utilized for the Bunco silent auction and ticket sales. 4H members and High School Cheer Leaders helped carry signs and hand out leis and beads during the Bunco event. Clyde Stegemoeller was the MC and did a great job. He was dressed to the nines with a wig and everything.
9. CEO Report:
   A. The CEO, COO, CNO, ACNO, and CFO visited a new hospital in Sachse, Texas.

CEO reported on visit to new hospital in Sachse, Texas. She stated it was beautiful and their Administration stated it was the best thing they have ever done to improve their reputation and patient numbers. Michelle Stevens stated their hospital is the same size as ours and it was a beautiful well-designed facility. CEO told board she needed to know which direction they are leaning with our facility because she needs to either look seriously at land to build or discuss renovations with Parkhill Architects. Tom Long stated he felt the decision came down to are we as a board willing to take the heat for talking about building a new facility and having a bond election. If we are willing to do that, then we need to start the PR process now and talk about it publicly. We need a series of small ads discussing the problems with the current facility and the new programs and projects we would be able to bring to the Haskell area with a new facility. Board discussed it and everyone agreed they were willing to take the heat and move forward with looking at land to build on.

B. HMC – New specialist. Hendrick is going to start sending a Urologist to see patients here once a month.

C. CEO reminded the Board of the Board Education/Orientation Retreat October 12th, 2022, in Abilene at the Center for Contemporary Arts Building, to be facilitated by People Centric and the need to send in their RSVP for this event.

President Peiser asked how the new MRI was working out. CEO stated it continued to get steady use and that we now have a contract with Canon for maintenance and repairs. When asked if we were keeping track of those who referred their patients to us and contacting those in the area who might like to send their patients here for MRIs, COO Olson stated yes, we are tracking patients, and we already have newspaper ads and radio spots running, and brochures are now completed and available to send out but have not been send yet. CEO stated no need for Executive Session as the discussion about direction on building a new facility had been addressed and there was no longer a need for Executive Session.

Meeting adjourned by President Peiser at 7:56PM.

Carla Long, RN. Patient Relations Nurse — 9/20/2022
Notes taken/typed by — Date

Cannon — 9/20/2022
Board Secretary — Date

Robbie Peiser — 9/20/2022
Board President — Date

Michelle Stevens — 9/20/2022
CEO — Date