HASKELL COUNTY HOSPITAL DISTRICT BOARD MEETING MINUTES - JUNE 28, 2022

The Haskell County Hospital District Board held its regularly scheduled monthly meeting on June 28 of 2022, at 6:00PM in the Haskell Hospital Education Building (2 North Avenue N, Haskell, Texas) per Open Meetings Act. Attending were: President Robbie Peiser; Vice-President Tom Long; Member Reida Penman, Secretary Jerry Cannon; Member Amy Martin; CEO Michelle Stevens; COO Mary Belle Olson; CFO Elizabeth Miller (Zoom); Controller Crystal Molina; CNO Tammy Mason; Member Jenny Goudeau Camacho; County Commissioner Kenney Thompson, Haskell EMS Director Melissa Strawbridge, and staff member Cherri Lynn Stegemoeller; Haskell Star/Stamford Star Reporter Dusty Garison; and Patient Relations Coordinator Carla Long RN. Absent were: None.

Invited Guests: Todd Powell, Community Programs Specialist of Rural Development with the USDA; Tammy Mason CNO brought guests from New Port Health, Jessie Torres, and David Ramos; Brent Fuller and Aaron Milligan with Durbin and Company, LLP.

President Robbie Peiser called the meeting to order at 6:02PM.- Quorum certified as present

1. Minutes from May 31, of 2002 Board Meeting -Reviewed and approved as presented.
2. Public Comment- None.
3. USDA Financing Information – Todd Powell, USDA Community Programs Specialist on Rural Development presented financing options presentation to the board as related to Hospital building projects. He explained the different types of funding options, the requirements, positives, and negatives for each. President Peiser asked about the approximate time frames for each option. Mr. Powell stated it varied, but that General Obligation Bonds were usually faster with the ones he has been involved in running from 5 months to one year. He reported that Interest rates are better with the USDA loans and higher with private lenders. Overall cost of all projects has doubled due to cost increases since the COVID shortages.

4. Audit Presentation by Durbin and Company, LLP – CPAs Brent Fuller and Aaron Milligan presented Audit Report for 2021. Aaron Milligan noted 2021 liabilities down to $14,960,364 from $17,530,817 in 2020. This was due to forgiven PPP Loan and the TCRS Pension Plan. Income was noted to be down in 2021 from the previous year. This is due to increased operational expenses and a net income decrease of $1.5 Million due to change from Athena to Cerner. Cash flow was also down in 2021 from in 2020. Brent Fuller pointed out that for every $1 in liability this year the hospital had $3 in income, but this was negated by the increase in operation costs in 2021. The audit report for 2021 came back with a clean or unmodified opinion. Brent also noted the hospital needs to look at third party payor settlements to enable better negotiation skills when dealing with insurance contracts due to advantage plan increases and Medicare age population increases. Baby boomers now Medicare age. In 2020 Medicare population was 54 million and is projected to grow to 80 million by 2030. Great audit with no compliance issue findings. Hospital will need to look at adding services for aging population such as Wellness Centers, Nursing Facilities, Physical Therapy, Pharmacy Services, and programs to address Obesity, Diabetes, Kidney disease, and Mental Health issues. Other programs to be aware of for the future are RAPPS, CHIRP, and TIPPS. Tom Long asked if Medicare Advantage Plans would grow to the point that they take over. Brent Fuller stated the government wants them to grow but he did not know if the Advantage Plans were going to take the place of Medicare. Tom Long moved to accept the Audit Report as presented. Jenny seconded the motion and the motion passed.

5./6. Census, Financials, Employee Census, and AP Check Register. Controller Crystal Molina stated that OBS, LOS, and Swing Bed days were up over last month while Medicare days, ED visits, and Clinic visits were down from last month. Michelle Stevens CEO noted that summer is always slower for clinic visits. The Balance Sheet showed $1,603,286 million in the bank - 3.1 million less due to COVID funding spent. Accounts receivables are increasing as TRC and CENEX continue to assist with collections. Income statement showed revenue decreased and staffing decreased back to pre-COVID levels. Controller stated days in AR continue to

be high at 116 but we are working to get it down to 60 or lower. COO Mary Belle Olson stated that funding programs have now gone away. Programs like SOBC, DISRP, and COVID Funding. Employee Census reviewed without question. AP Check Register presented. Robbie Peiser asked about the current People Centrix Contract Status. CEO Michelle Stevens stated she was looking to establish a consultant PRN status for this contract. Reida Penman moved to accept the Census, Financials, Employee Census, and AP Check Register as presented. Jerry Cannon seconded the motion and it carried.

7. New Business:
   A. Loan Restructuring or Line of Credit: Discussion on Loan Restructuring of Line of Credit Approval presented by CEO Michelle Stevens and CFO Elizabeth Miller. Line of Credit contractual agreement letter from Haskell National Bank was presented and reviewed. Two signers will be required. The board agreed that these signers should be CEO Michelle Stevens and Vice President Tom Long as President Robbie Peiser works out of town and would be more difficult to reach for signature. Tom Long moved to approve and pursue Line of Credit with Haskell National Bank and for the two signers to be CEO Stevens and Vice-President Tom Long. Reida Penman seconded the motion and the motion passed.
   B. Concealed Carry HR Policy and Procedure: Policy and Procedure presented by Mary Belle Olson and Michelle Stevens. After discussion it was decided to approve this policy and procedure with changes to read no open carry in patient care areas. Amy Martin made the motion to approve the policy and procedure for Concealed Carry with corrections. Jennie Camacho seconded the motion and the motion carried.
   C. Medical Staff Credentialing: Credentials for New medical staff Radiologist Bradley Nowack, MD, were approved as presented.

8. CNO Report:
   a. Tammy Mason CNO gave an update on the status of the new Sleep Study program. Staff from New Port Health here to tour facilities and gave review of minimal cost expenditures and revenue income generation potential. They help Critical Access Hospitals start new revenue producing programs in the areas of Sleep Studies, EEGs, and Cardiovascular studies. They would make 40% of the income from this program, and Haskell Hospital would make 60%. Hospital Attorney to review contract this week and administration to sign contract next week after attorney gives approval. The feasibility study for need of Sleep studies in this region returned strong at 80% and guarantee 90-day-start up.
   b. CNO states hospital still looking to hire to nightshift RN's.

9. COO Report:
   Mary Belle Olson presented the departmental updates.
   a. FNP-C Cris Turner is working Mondays in the Walk-in-Clinic and Fridays in the Rural Health Clinic seeing his own patients. He will be covering for Jordan Earle when she is out on maternity leave in August and he is getting his DOT Exam Certification to do physicals. Private Pay Botox injections continue to go well.
   b. Specialty Clinic - Nephrologist from Hendrick Health System, Dr. Ogu, continues to see patients once a month in the Walk-in-Clinic.
   c. MRI is working well now and staying busy.
   d. Foundation update – Foundation meeting monthly now to prepare for Bunco Fund Raiser August 2nd, 2022. A generous donation was received for use of the Civic Center, and the event will have a Hawaiian Luau theme. Currently in need of table sponsors, silent auction donations, and financial donations, online donations, silent auction bidding, and registration available.

10. CEO Report:
   A. Provider contract update- Jordan Earle NP-C has signed a new 2-year contract and will be on maternity leave in August. Cris Turner FNP-C to cover her appointments while she is out.

B. Dr Carpenter is wanting to work here in Haskell as the ER doctor. He has also agreed to supervise mid-level practitioners as needed.
C. Board orientation and training dates in September and October 2022 discussed. Jenny Camacho is available anytime except for 9/15/22 and 10/15/22. Wednesdays are best for Amy Martin. Anytime with advanced notice was agreeable to all other board members.

11. CEO stated no need for Executive Session.

12. REVIEW AND APPROVE CONCORD CONTRACT:
New Concord Contract Model #4 presented to the board for approval by CEO Stevens. This would involve a finder's fee to Concord for our hiring of Dr. Carpenter full time to supervise the mid-level practitioners. The new contract would cost $10,000.00 a month management fee instead of an hourly subsidy. Concord will pass all provider costs to the Hospital estimated at $56K/Month for their coverage of any days we did not have coverage for. The Hospital would then bill and collect all professional fees. We would also retain the right to refuse to have any provider working here who causes problems. CEO received contract today and has not had the chance to let the attorney review it. Board discussed the option and agreed it was the best way to go pending attorney approval. Tom Long moved to approve the new model #4 contract with concord pending attorney approval. Amy Martin seconded the motion and the motion carried.

CEO thanked Jerry Cannon, Robbie Peiser, and Reida Penman for turning in their self-evaluations, and reminded the remaining board members we still need their self-evaluations.

President Robbie Peiser adjourned the meeting at 8:25PM.

Carla Long RN — 7-26-22
Notes taken/typed by — Date

Jerry Cannon — 7-26-22
Board Secretary — Date

Robbie Peiser — 7-26-22
Board President — Date

[signature] — 7-26-22
CEO — Date